Design hazard identification and the link to site experience

Hayne, Graham; Kumar, Bimal; Hare, Billy

Published in:
Proceedings of the ICE - Management, Procurement and Law

DOI:
10.1680/jmapl.16.00014

Publication date:
2017

Document Version
Peer reviewed version

Link to publication in ResearchOnline

Citation for published version (Harvard):
https://doi.org/10.1680/jmapl.16.00014

General rights
Copyright and moral rights for the publications made accessible in the public portal are retained by the authors and/or other copyright owners and it is a condition of accessing publications that users recognise and abide by the legal requirements associated with these rights.

Take down policy
If you believe that this document breaches copyright please view our takedown policy for details of how to contact us.
Design hazard identification and the link to site experience

Author 1

- Graham Hayne

- School of Engineering and the Built Environment, Glasgow Caledonian University, Cowcaddens Road, Glasgow, G4 0BA, UK

Author 2

- Bimal Kumar

- School of Engineering and the Built Environment, Glasgow Caledonian University, Cowcaddens Road, Glasgow, G4 0BA, UK

Author 3

- Billy Hare

- School of Engineering and the Built Environment, Glasgow Caledonian University, Cowcaddens Road, Glasgow, G4 0BA, UK

Full contact details of corresponding author.
Graham Hayne
Ghayne10@caledonian.ac.uk

Abstract
The training, development and routes to charteredship of building design engineers has undergone a major transformation in recent years. Additionally, the duration and quality of site experience being gained by designers is reducing. Whilst accident causation is often complex, previous research shows a potential link between design and construction accidents. The effectiveness of the UKs Construction (Design and Management) Regulations is being questioned and designer’s regularly do not recognise the impact they can make on site safety. A newly developed hazard perception test was used to determine if students and design practitioners are able to identify hazards in designs and to establish if site experience impacts hazard identification. The results of the tests show an association between the ability to identify and mitigate hazards and possessing site experience. The results provide empirical evidence which supports the previous anecdotal evidence. The results also question if the design engineers of today are suitably equipped to fulfil the designer’s responsibilities under the CDM regulations.
Keywords

Health and safety; Education and training; Buildings; structures & design

1 Introduction

In recent years the education and training of UK engineers aiming for chartered status with the Institution of Civil Engineers (ICE) and Institution of Structural Engineers (IStructE) has undergone significant changes. Formerly, entrants to the profession either gained a bachelor’s degree from a university (or, pre 1992 a polytechnic) or progressed through an academic route of day release and evening classes whilst working. This arrangement provided design offices with staff of varied and complimentary experiences, both academic and practical. With few exceptions, a masters’ degree is now required to become chartered which may limit the diverse experiences within offices. At the same time, extended periods of site experience are no longer required to achieve chartered status (ICE, 2015; IStructE, 2014) providing applicants can demonstrate compliance of the training objectives such as ‘A sound knowledge of legislation, hazards and safe systems of work’ (ICE, 2015). A similar situation occurs in other countries where periods of site experience are not required as part of the training programme (ASCE, 2016).

Construction is known to be a hazardous environment with many accidents having a necessary (not sufficient) link to the design outputs, upstream of the construction process. Many in the industry believe that designers have a moral and ethical obligation to reduce hazards in design (Crossrail, nd) whilst in the UK the Construction Design and Management Regulations attach a legal obligation on designers. Using a hazard perception test (Hayne et al, 2015) this work investigates if a lack of site experience has an impact on a designer’s ability to identify construction hazard within designs and hence hindering them in achieving designs with, as far as reasonably practicable, minimal hazards.

Through the presentation of additional results and further analysis, this report builds upon the paper by the same authors presented at the CIB W099 2015 conference (Hayne et al, 2015)

2 Background

The foundation of modern building engineering is a combination of craft knowledge, rules of thumb and the application of science (Blockley, 1980). Early builders were proficient in the mathematics and science of their time and the crafts associated with building. The Roman, Marcus Vitruvius, stated “…Architects who have aimed at acquiring manual skill without scholarship have never been able to reach a position of authority to correspond to their pains, while those who relied only upon theories and scholarship were obviously hunting the shadow,
not the substance. But those with a thorough knowledge of both, like men armed at all points, have the sooner attained their object and carried authority with them" (Gelernter, 1995, p66).

It is acknowledged that accident causation is often complex and multi-facetted (Gibb et al., 2006; Martínez et al., 2010; Gambatese et al., 2008). However, research has been undertaken within the UK that shows a potential link between design and construction accidents whilst accepting it is often not the sole cause and other factors also contribute to accidents. (Haslam et al., 2005).

The results of the research by Haslam et al(2005) align with the European Union Directive 92/57/EEC which stated that "…unsatisfactory architectural and/or organizational options … at the project preparation stage have played a role in more than half of the occupational accidents occurring on construction sites in the Community" (EEC, 1992). The research by Haslam et al suggests that little improvement had been made in the decade following the introduction of the Construction (Design and Management) Regulations (HMSO, 1994), the UK response to the European Union Directive (EEC, 1992).

The effectiveness of the implementation of the European Directive in EU member countries was reviewed by Aires et al (2010) who found that it is difficult to isolate the effects of the directive as “…there have clearly been other factors and initiatives occurring in EU member states over this period – it is not possible to differentiate conclusively between these different influences" (Aires et al, 2010, p257). Former HSE Senior Inspector, John Anderson, suggests that whilst the legislation has created a huge awareness of H&S within the industry it has done little else but deliver training courses, generate paperwork and increase construction costs (Anderson, 2003)

Considering such comments it is reasonable to assume that many UK designers fail to appreciate the benefits of DfS. Researchers have said that many designers do not recognise the impact on safety that they, as designers, can make (Haslam et al, 2005). Several barriers for designers have been suggested including: lack of resources and time, cost, client requirements and a lack of tacit knowledge (Haslam et al, 2005; Behm, 2005).

Trethewy and Atkinson (2003, p187) define the principle of design for safety (DfS) as "Improved safety, health and environment outcomes through better design...". In order for this process to be effective hazards need to be identified during the design process and where possible eliminated or minimised. (Behm, 2005; Toole and Gambatese, 2008; Trethewy and Atkinson, 2003)

An issue that designers must overcome is that design information generally represents the completed artefact and does not include information pertaining to the construction techniques and processes needed to realise the project (Hadikusumo and Rowlinson, 2004; Hadikusumo and Rowlinson 2002;). Scheer (2014) takes this further by purporting that modern 3D digital
models become simulations of the actual artefact and not a representation that drawings have been for millennium. Designers are reliant upon tacit knowledge which has been gained through experience (Morrow et al., 2015; Gangolells et al., 2010; Hadikusumo and Rowlinson, 2004). It is suggested this knowledge could be acquired during periods of work on construction sites (Hayne et al., 2014). In the UK, design engineers were originally required to spend time based on site but this is no longer the case as both the ICE and the IStructE accept an aggregation of short site visits providing that key objectives are met (ICE, 2015; IStructE, 2014). An approach often criticized by engineers who spent time on site and appreciate the unique training opportunity that it provides. Hayne (2015) interviewed several experienced engineers who articulated forthright views on the subject: “People are now cobbling together through site meetings enough days to qualify”, “Well, it's a cop out really isn't it”, “… attending site meetings and doing an inspection and a walk round site just doesn't do it” (Hayne et al 2015, p163).

Prior to the 1980’s engineers typically followed one of two routes to become chartered: the first by gaining an accredited degree at a university or polytechnic followed by training within a work environment, alternatively, by attending night classes and day release programmes at colleges whilst working. The latter route allowed people to rise through the profession becoming draughtsmen, designers or chartered engineers often bringing practical craft knowledge into the office.

It is interesting that whilst researchers have highlighted a potential link between design and construction hazards (Haslam et al., 2005) and identified barriers to achieving safer designs which include the lack of tacit knowledge (Haslam et al, 2005; Behm, 2005), there is a dearth of research exploring site experience and the ability to identify and mitigate hazards in designs. Anecdotal evidence suggests that tacit knowledge of construction processes and their associated hazards could be gained from periods of site experience (Hayne et al, 2015). This would also align with the previous training requirements of the ICE and IStructE where designers were required to have periods of full time site experience. This research aims to fill this research gap by exploring the relationship between site experience and the ability to identify and mitigate hazards in designs.

3 Test method

A hazard perception test was developed using a purpose made design with numerous design, construction, spatial and maintenance hazards incorporated (Hayne et al, 2015). The aim of the test was to determine if students and design practitioners are able to identify health and safety hazards in designs and to establish if site experience impacts hazard identification. Four types of hazard were identified to be included within the test as set out in Insert Table 1.
Table 1. Description of types of hazards used in the tests.

It was decided that a design specifically created for the test would be utilised for the following reasons:

- A significant number of hazards could be incorporated
- All types of hazards could be incorporated.
- A wide range of construction materials and forms of construction could be included
- The number of drawings required to convey the design intent could be managed

A design of a four storey concrete framed office block with a steel roof top plant room was produced. The design included over 60 examples of hazards although it is inevitable that other hazards will exist of which the test creator is unaware.

The design was developed to the equivalent of part way through the Royal Institute of British Architects (RIBA) stage 4, ‘technical design’. A design at this stage should still be subject to a final review within a design office and would, therefore, provide a realistic activity for the test participants.

A series of 2D elevations, plans, sections and details along with 3D images were produced. An example is shown in Figure 1.

Insert

Figure 1. Example of the layout of the 2 and 3D drawings used in the hazard tests

Before any tests were undertaken the test method and examples of the drawings were shown to several academics experienced in research within the built environment as well as experienced engineers. This was considered appropriate to validate the test and ensure that the test was realistic and challenging and would generate meaningful results. A pilot test was also conducted on a small number of construction students at a different institution to confirm that the instructions and procedures for the tests were practical. The results of the pilot test were not used in the analysis of data as the students had a general construction background and not a specialised Civil Engineering education.

The first test was undertaken by final year civil engineering students at a university selected for the following reasons:

1. It has one of the largest cohorts of civil engineering students in the UK.
2. It is highly ranked in the Complete University Guide and Sunday Times league tables for civil engineering.
3. Students undertake a year’s industrial placement in their penultimate year.
The second test was conducted on structural engineers working for a firm of consulting engineers selected for the following reasons:

1. The company has a high profile in the industry
2. The company undertakes in-house training for safe by design.
3. The company has a large graduate intake each year.

All participants completed a background questionnaire requesting information pertaining to the following: details of education, duration of site experience - full time or day visits, the type of construction site and details of the specific work undertaken. This information enabled an assessment to be made of their experiences that would permit meaningful analysis of the test results.

Of the 47 students who took part in the test, 39 had undertaken a year’s industrial placement with 25 being site based, 8 being office based and 6 having a combination of both. The site experience gained by the students in their industrial placement ranged from setting out to supervising and inspections on a wide range of construction projects. Of the 6 students had a combination of both site and office based experience, 2 were categorised as not having applicable site experience as they had been based in the site office undertaking tasks such as: updating drawings, designing formwork and undertaking structural analysis which was not considered as relevant site experience. The overall requirement of site experience to be considered applicable was that the test participants had to have been based on site and undertaking activities which brought them into daily contact with construction processes and workers.

For the students with both site and office based experience it is impossible to assess if their ability to identify and mitigate hazards is a result of their site or office based experience. However, the test is designed to assess if designers with site experience can identify and mitigate hazards more affectively and therefore these students were classed as having site experience. It is also acknowledged that the practicing engineers with site experience also have design experience.

The experience of the 6 practitioners with full time site experience ranged from acting as the client resident engineer to working as a labourer and joiner on site before returning to university.

The test participants were provided with the 2D drawings and requested to give details of as many hazardous processes, operations or forms of construction as possible and how they could be mitigated.
4 Test results

4.1 Results of hazard perception test undertaken by students

47 students took part in the test with 25 students having undertaken periods of relevant site experience during their industrial placement. The students identified 510 hazards with the details being shown in Insert Table 2.

Insert Table 2 Number of hazards identified by students

Although the participants had been requested to identify hazards that were specific to the design, a number also identified hazards that were generic in nature for example, the general danger of concrete burns. It is acknowledged that an understanding of generic health and safety issues is important but in this context it does not exhibit an ability to identify hazards within designs. Accordingly, the results were filtered to remove generic hazards leaving 462 specific hazards for further analysis.

The specific hazards were categorised as; a construction process hazard (constructing brick façade), a spatial hazard (no stair access to plant room) or a design hazard (lack of bracing in plant room). The resulting distribution was split to identify if the students had site experience, see Insert Table 2.

Insert

Figure 2 Type of Hazard identified by students and extent of site experience

The distribution of the process hazards indicates a visible difference of 36 between the students who had site experience and those without although the difference was not statistically significant, possibly due to the sample size.

It was observed that the quality of the description of the hazard and the associated mitigation varied in detailed and quality with some well-reasoned responses such as:

- The lifting problems associated with dense concrete blockwork and the suggestion to change to lightweight blocks
- The hazards associated with the requirement to core concrete for services and the suggestion to co-ordinate the design and make allowance for services in the base structural design.

There were also other much more ambiguous responses that relied on the use of personal protective equipment (PPE) to manage the hazard, examples of which were:

- Cement burns when constructing brick façade and the need to wear gloves.
- The danger of kneeling on tying wire and the requirement to wear knee pads and safety glasses.
An independent and industry recognised scoring mechanism was developed to categorise the quality of the specific responses in order that further analysis of the data could be undertaken. The Health and Safety Executive (HSE) ‘Leadership and worker involvement toolkit, Management of risk when planning work: The right priorities #3’ (HSE, 2011) was used as the document sets out the hierarchy of management of hazards from the highest level, elimination of the hazard, to the lowest being the provision of PPE. See Insert Table 3. Categories of hazard control according to ‘Management of risk when planning work’

389 hazards and proposed mitigations were classified using these criteria with 73 being unclassified. The main reason for the hazards being unclassified was that either; no proposals of how to mitigate the hazard were included, the hazards were a duplication by the same student or the student had misread/misunderstood the drawings. The results are shown for the students with and without site experience in Insert Figure 3.

Hazards are classified as category 1, the highest level, when a hazard has been identified within the design and the associated mitigation has eliminated the hazards. For instance identifying that the brickwork façade required prolonged periods of work at height for the bricklayers and the potential of building material falling from working platforms, when this is combined with a suggestion to use prefabricated façade panels the particular hazards are eliminated. Correspondingly hazards classified as category 5 are the worst solution as a hazard has been identified but the only mitigation is to use PPE.

The largest difference between the number of hazards identified by students with or without site experience was found to be with the category 1 hazards. Accordingly a Chi Square Goodness of Fit test was carried out between the two groups. $X^2(1, N=117) =4.15$, $p=0.042$ indicating that the difference is statistically significant and has not occurred by chance. The results for the remaining categories indicated that site experience had no bearing on the results.
4.2 Practitioner test results

The practitioner sample population comprised of 12 participants, the entire staff of an office of consulting engineers except for two directors who were overseas at the time. The experience, education, role and extent of full time site experience of the sample is outlined in Insert Table 4.

Insert Table 4. Role and experience of practitioners

The practitioners identified 154 hazards with the breakdown of the hazards identified shown in Insert Table 5.

Insert Table 5. Number of hazards identified by practitioners

16 generic hazards excluded leaving 138 specific hazards which were categorised as; construction process hazard, spatial hazard or design hazard with the results of the analysis shown in Insert Figure 4.

Insert Figure 4 Type of Hazard identified by practitioners and extent of site experience

Again, but to a lesser extent than with the students, the quality of the description of the hazard and the associated mitigation varied in detailed and quality. The practitioner responses were, therefore, categorised according to ‘Leadership and worker involvement toolkit, Management of risk when planning work: The right priorities #3’ (HSE, 2011). 108 hazards were categorised using this system with exclusions being for similar reasons to that of the students which allows direct comparison between the results of the student and the practitioner tests. See Insert Figure 5.

Insert Figure 5. Hazards identified by practitioners and distributed by category and site experience
A Chi Square Goodness of Fit test was undertaken for the distribution of category 1 hazards between the engineers with site experience and those without. The results, $X^2(1, N=35) = 8.26$, $p=0.0068$ indicates that the difference is statistically significant if the practitioners had site experience.

Noting the distribution of spatial, process and design hazards identified by the students and practitioners illustrated in figure 2 and 4, a 't' test for independent samples was also carried out on the numbers of design hazards identified and mitigated by the practitioners and students. The results were as follows: practitioners, $N=12$, $M=2.42$, $SD=3.26$, students, $N=47$, $M=0.11$, $SD=0.31$, $t(57)=4.91$, $p<0.001$.

5 Discussion of results

5.1 Spatial, process and design hazards

Separating hazards into spatial, process and design hazards produced some potentially interesting relationships. For the students, 1% of the hazards they identified were design hazards whereas for the practitioners 21% of the hazards they identified were design related. As indicated by the 't' test the results are statistically significant and the variance may be caused by the practitioners’ greater experience of design issues. This hypothesis is strengthened by considering the number of design hazards identified by those practitioners with site experience and those without, 17% and 4% respectively. The practitioners with no site experience are generally less experienced and include the 3 technicians, 2 graduate engineers and a senior engineer with 10 years industry experience. The antithesis is that the group of practitioners with site experience are generally more experienced having a total of 59 years of industry experience.

The students’ experience of the construction industry is understandably limited. However, they all have experience of the built environment, living in houses/apartments, attending schools/universities and visiting shops etcetera which form part of the wider built environment. Considering this aspect it is, therefore, not surprising that 42% of the hazards they identified fell into the spatial category compared to 34% of the practitioners. Most of these hazards rely on an understanding of how buildings operate or are maintained rather than how they are constructed. Credence is given to this posit as the split between the spatial hazards identified by students with and without site experience is only 2%.

5.2 Hazards categorised by the ‘Management of risk when planning work’

Categorising the identified hazards and associated mitigation measures according to the HSE document ‘Management of risk when planning work’ (HSE, 2011) provides the highest level of analysis through the link with recognised industry practices of managing hazards during the entire life cycle of the project: design, construction, operate/maintain and demolition.
The distribution of hazards across the five categories is noticeably different between the students and practitioners (figures 4 and 7) vis-à-vis the proportion of category 5 hazards identified. Whilst the practitioners identified 3 category 5 hazards (3% of the hazards they identified) the students identified 33 (8.5%). Once more the numbers are quite small and care should be taken not to infer trends that cannot be supported. That said, there is a different distribution of category 5 hazards and it is likely that this is due to the students lack of experience. This lack of experience could be hindering some of the students’ ability to mitigate hazards once they have been identified. Instead of mitigating the hazard, the students suggest PPE that should be worn by the operators. For the category 5 hazards identified by the students the ratio of those having site experience to those without is 2:3 respectively. The increased number identified by the students without site experience could also give some credence to the issue of experience although the results are not statistically significant.

When the highest classification of category 1 hazards are reviewed, the students and practitioners with full time site experience identified and eliminated more hazards than the participants without site experience, 26/9 and 73/44 for the practitioners and students respectively. Chi Square Goodness of Fit tests indicate that the results are statistically significant; \(X^2(1, N=117) =4.15, p=0.042\) and \(X^2(1, N=35) =8.26, p=0.0068\). The figures are interesting as they indicate a potential link between full time site experience and the ability to identify and mitigate hazards in designs.

The experiences of the students are generally consistent with each other in that they are of similar age have attended schools and have undertaken a similar curriculum at university. The significant difference in their experience is in their industrial placement years. The industrial year provided the students with a diverse and differing array of experiences either site based or office based. This is noteworthy when considering the identification of the category 1 hazards as this difference appears to have impacted their ability to identify and eliminate hazards.

In contrast, and as expected, the spread of experiences of the practitioners is potentially much more diverse. Although, they have entered the industry with experiences aligned with the students, once in work they will have been exposed to varying and disparate situations. During their careers they will have worked on a range of diverse projects with differing design teams, clients and contractors. The differences in ranges of experiences gained by the students and practitioners are analogous to travelling the wrong way through a funnel (Insert Figure 6). Whilst at university the students are within the spout of the funnel and are generally constrained. Once they graduate and start work they pass into the main body of the funnel and acquire a wide and diverse spread of experiences.

Insert

**Figure 6. Experiences of students and practitioners**
Considering the practitioners, it should be noted that the engineers with full time site experience had generally also spent more time in the industry. The facility to acquire a much broader spread of experiences within the work environment also raises the potential that numerous other factors could be increasing their ability to identify and mitigate hazards.

The combination of student and practitioner findings support the hypothesis that having prolonged periods of site experience enhances the ability to identify and mitigate hazards within designs. This could be linked to the research of Haslam et al, (2005) and Behm, (2005) who identified that a barrier to effective hazard identification and mitigation was the lack of tacit knowledge. If such tacit knowledge is being gained during periods of site experience, this work builds on the previous research in addition to providing experiential evidence to support previous anecdotal evidence of the importance of site experience in the training and development of engineers.

6 Conclusions and Recommendations

The findings of the research indicates a substantive link between extended periods of site experience and the ability to identify construction process hazards in design, a phenomena which is evident for both students and practicing engineers/designers.

- Students and practitioners with site experience could identify and mitigate significantly more category 1 hazards than those with no site experience
- No difference was evident in being able to identify spatial hazards as all the sample had similar experience of living in the built environment.
- The practitioners identified and eliminated significantly more design hazards corresponding to their increased experience of design.

Whilst the results are not surprising and many in the industry have argued this point for some time, empirical evidence is now available which supports the previous anecdotal evidence. The link has been identified at a time when the main UK institutions are accepting an aggregation of short site visits as an alternative to the extended periods of site experience previously required to achieve chartered status within the ICE and IStructE. Additionally, with the increased academic background required to progress within the industry, it is argued that the practical knowledge formerly brought into design offices by staff progressing through the day release and night school routes is also being lost.

The UK construction industry is now experiencing its third evolution of the Construction Design and Management Regulations and it is questionable if the design engineers of today are suitably equipped to identify and mitigate hazards in their designs.
It is acknowledged that the test results are from single tests on students and practitioners and further tests are required to confirm or refute the hypothesis discussed above.

7 Practical relevance and potential applications

The link identified between site experience and the ability to identify construction hazards within designs has significant practical relevance at a time when graduates are no longer required to have periods of training based on construction sites. Accepting that it can be difficult to gain appropriate site exposure, it is suggested that the industry needs to evaluate the effectiveness of graduate training programmes to ensure that suitable experience is being gained. If this does not happen there is a danger that the principles of eliminating design hazards that are enshrined in the CDM regulations will be unachievable.

The rapid uptake of digital technologies, particularly building information modelling (BIM), arguably offers opportunities to develop solutions that could utilise the parametric attributes of the technologies. It is suggested that further research is undertaken to develop educational tools linked to the technology.

In the meantime, the use of the hazard test utilised in this research is being developed and adopted as a training and development tool for graduate design engineers and practitioners in the industry.

References


Blockley, D., (1980), The nature of structural design and safety, Ellis Horwood Ltd, Chichester, UK.


Gelernter M (1995) Sources of architectural form A critical history of Western design theory Manchester University Press, Manchester, UK


Howarth, T., Stoneman,G., Hill, C.,(2000), A review of the construction (design and management) regulations, Association of Researchers in Construction Management, 1: 433-441


Figure 2 Type of Hazard identified by students and extent of site experience
Figure 3. Hazards identified by students distributed by category and site experience

Figure 4. Type of Hazard identified by practitioners and extent of site experience
Figure 5. Hazards identified by practitioners and distributed by category and site experience
Table 6. Description of types of hazards used in the tests.

<table>
<thead>
<tr>
<th>Type of hazard</th>
<th>Example of hazard</th>
</tr>
</thead>
<tbody>
<tr>
<td>Spatial hazard</td>
<td>• Roof access hatch adjacent to roof edge</td>
</tr>
<tr>
<td></td>
<td>• Trip hazards at door threshold until computer floor is installed</td>
</tr>
<tr>
<td>Construction process hazard</td>
<td>• Concrete drilling for service holes</td>
</tr>
<tr>
<td></td>
<td>• Constructing masonry walls in deep excavations</td>
</tr>
<tr>
<td>Design hazard</td>
<td>• Lack of explanation of complex stability system</td>
</tr>
<tr>
<td></td>
<td>• 2 bolt baseplate connections for steel columns</td>
</tr>
<tr>
<td>Maintenance and operation hazard</td>
<td>• Safe access to plant room</td>
</tr>
<tr>
<td></td>
<td>• Roof access hatch adjacent to roof edge*</td>
</tr>
</tbody>
</table>

Table 7 Number of hazards identified by student.

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total number of hazards identified</td>
<td>510</td>
</tr>
<tr>
<td>Maximum number of hazards identified by a student</td>
<td>25</td>
</tr>
<tr>
<td>Minimum number of hazards identified by a student</td>
<td>4</td>
</tr>
<tr>
<td>Average number of hazards identified by a student</td>
<td>10.8</td>
</tr>
</tbody>
</table>

Table 8. Categories of hazard control according to ‘Management of risk when planning work’

| 1) Elimination | Redesign the job or substitute a substance so that the hazard is removed or eliminated. For example, duty holders must avoid working at height where they can. |
| 2) Substitution | Replace the material or process with a less hazardous one. For example, use a small MEWP to access work at height instead of a step ladder. Care should be taken to ensure that the alternative is safer than the original. |
| 3) Engineering controls | Use work equipment or other measures to prevent falls when you cannot avoid working at height. Install or use additional machinery such as local exhaust ventilation to control risks from dust or fumes. Separate the hazard from operators by methods such as enclosing or guarding dangerous items of machinery/equipment. Give priorities to measures which protect collectively over individual measures. |
| 4) Administrative controls | These are all about identifying and implementing the procedures you need to work safely. For example: Reducing the time workers are exposed to hazards (eg. by job rotation); prohibiting use of mobile phones in hazardous areas; increasing safety signage, and performing risk assessments. |
| 5) Personal protective clothes and controls | Only after all the previous measures have been tried and found ineffective in controlling risks to a reasonably practical level, must personal protective equipment (PPE) be used. For example, where you cannot eliminate the

* Some hazards are applicable to more than one category
risk of a fall, use work equipment or other measures to minimise the
distance and consequence of a fall (should one occur). If chosen, PPE
should be selected and fitted by the person who uses it. Workers must be
trained in the function and limitation of each item of PPE.

Table 9. Role and experience of practitioners

<table>
<thead>
<tr>
<th>Years in industry</th>
<th>Education</th>
<th>Professional role</th>
<th>Full time site experience</th>
</tr>
</thead>
<tbody>
<tr>
<td>Engineer 1</td>
<td>10</td>
<td>MEng</td>
<td>Senior Structural Engineer</td>
</tr>
<tr>
<td>Engineer 2</td>
<td>13</td>
<td>MEng</td>
<td>Associate Director</td>
</tr>
<tr>
<td>Engineer 3</td>
<td>1</td>
<td>BSc</td>
<td>Structural Engineer</td>
</tr>
<tr>
<td>Engineer 4</td>
<td>8</td>
<td>MEng</td>
<td>Senior Structural Engineer</td>
</tr>
<tr>
<td>Engineer 5</td>
<td>0</td>
<td>MEng</td>
<td>Graduate Structural Engineer</td>
</tr>
<tr>
<td>Engineer 6</td>
<td>1</td>
<td>BSc, MSc</td>
<td>Graduate Structural Engineer</td>
</tr>
<tr>
<td>Engineer 7</td>
<td>circa 20</td>
<td>BSc</td>
<td>Technical Director Structures</td>
</tr>
<tr>
<td>Engineer 8</td>
<td>9</td>
<td>BSc, MSc</td>
<td>Senior Structural Engineer</td>
</tr>
<tr>
<td>Engineer 9</td>
<td>19</td>
<td>MEng, MSt</td>
<td>Project Director</td>
</tr>
<tr>
<td>Engineer 10</td>
<td>18</td>
<td>HND</td>
<td>Associate Technician</td>
</tr>
<tr>
<td>Engineer 11</td>
<td>15</td>
<td>HND</td>
<td>Associate Technician</td>
</tr>
<tr>
<td>Engineer 12</td>
<td>8</td>
<td>HND</td>
<td>Structural Technician</td>
</tr>
</tbody>
</table>

Table 10. Number of hazards identified by practitioners

<table>
<thead>
<tr>
<th>Total number of hazards identified</th>
<th>154</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maximum number of hazards identified by a practitioner</td>
<td>24</td>
</tr>
<tr>
<td>Minimum number of hazards identified by a practitioner</td>
<td>3</td>
</tr>
<tr>
<td>Average number of hazards identified by a practitioner</td>
<td>12.8</td>
</tr>
</tbody>
</table>